

**Accountable Entity Management Representation Letter  
for the Grant Accrual Estimation, Retention and Advance Information as of  
January – March 2020**

April 13, 2020

Ken Jackson, Chief Financial Officer  
Millennium Challenge Corporation  
1099 Fourteenth St, NW  
Washington, DC 20005  
Dear Mr. Jackson:

Per your request we are providing this letter in connection with the Millennium Challenge Corporation (MCC) Financial Statements for the quarter ended March 31, 2020. We understand that this Representation relates to our conformity with the MCC Guidance on the Grant Accrual Estimation, Retention and Advance Payment Estimates. This Management Representation Letter relates to Data Call No. FY20Q2 issued by MCC dated March 31, 2020 and the associated spreadsheet.

We further understand that MCC is relying upon each and every operating MCA to ensure the completeness of the financial estimates and amounts reported, and documentation supporting MCA level Grant Accrual, retention and advance payment balances. To the best of our knowledge we confirm that:

- 1) MCA management understands the data call request instructions and have prepared our response and associated documentation to MCC according to the data call requirements and instructions, in regard to the Grant Accrual Estimate, retentions and advances.
- 2) The information provided by the MCA in the spreadsheet is complete and accurate based on the requirements of the data call.

  
Francisca de Jesús Cárdenas Morán  
THP Director  
PRONACOM

  
Yadira Ibeth Galindo Rosales  
Directora Financiera  
PRONACOM