

**Accountable Entity Management Representation Letter  
for the Data Call Information as of October 01 – December 31 2020**

January 11, 2021

Ken Jackson, Chief Financial Officer  
Millennium Challenge Corporation  
1099 Fourteenth St, NW  
Washington, DC 20005

Dear Mr. Jackson:

Per your request we are providing this letter in connection with the Millennium Challenge Corporation (MCC) Financial Statements for the quarter ended december 31, 2020. We understand that this Representation relates to our conformity with the MCC Guidance on the Grant Accrual Estimation, Retention and Advance Payment Estimates. This Management Representation Letter relates to Data Call No. FY21Q1 issued by MCC dated December 30, 2020 and the associated spreadsheet.

We further understand that MCC is relying upon each and every operating Accountable Entity (AE) to ensure the completeness of the financial estimates and amounts reported, and documentation supporting AE level Grant Accrual, retention and advance payment balances.

To the best of our knowledge we confirm that:

- MCA management understands the data call request instructions and have prepared our response and associated documentation to MCC according to the data call requirements and instructions, in regard to the Grant Accrual Estimate, retentions and advances.
  - There is supporting documentation to support each grant accrual estimation.
  - Where appropriate the project directors in the preparation of the grant accrual estimate.
  - There are no retentions or advances to be reported under the Threshold Agreement.
- The Threshold program has memorialized the procedures in the Fiscal Accountability Plan and ensured compliance with these procedures
- The information provided by the AE in the spreadsheet is complete and accurate based on the requirements of the data call.

Francisca de Jesús Cárdenas Morán  
THP Director  
PRONACOM

Yadira Ibeth Galindo Rosales  
Directora Financiera  
PRONACOM